Risk	Target	Strategy to minimize risk	Outcome	Continue
Injuries	Individual	Quarterly health and safety inspections	Reviews indicate an increase in ER/Med inc.	Yes
(*see chart below)		Quality training (e.g. lifting and transferring)	Reviews indicate no injuries during lifting	Yes
		Ensure staff have equipment they need for duties	New belts purchased for lifting.	Yes
		Timely monitoring of repairs and modifications needed	Continues	Yes
		Lighting and alarm systems	Annual reviews and surveys-no problems	Yes
njuries	Employee	Quarterly health and safety inspections	Preventitive inspections with corrective actions continue	Yes
		Lifting and transfering training increased by Agency RN	6 Report Only (RO) incidents in 2018, all closed	Yes
		Ensure staff have equipment they need for duties	8 RO incidents and 1 Lost Time Injury in 2017	Yes
		Annual review of worker's compensation plan	Workers Comp trend of more reporting but less claims	Yes
		Provision of quality health care plan	Continue to provide health coverage at no or little cost	Yes
		Policy and Procedure - Documentation of receipt	Continues	Yes
		Substance Abuse Policy	Continues	Yes
Abuse and	Individual	Quarterly health and safety inspections	Completed. No trends noted	Yes
Neglect		Quality staff training (choking, lifting, abuse & neglect)	Completed	Yes
		Increasing staff morale-ongoing staff communication	Active plan to improve morale instituted	Yes
		Relevant precautions identified in ISP	Continues	Yes
		Timely monitoring of repairs and modifications needed	Replacement of shower gurney and chair-Continues	Yes
		Policy and Procedure - Documentation of receipt	COntinues	Yes
Elopement	Individual	Current records on individuals served	No elopement reported in 2018	Yes
		Assist individuals in obtaining and carrying identification	Continues	Yes
		Training in conflict resolution	CPI training completed for all staff	Yes
		Awareness of staff/individual conflicts	Continues	Yes
Sexual	Employee	Relevant Policies and Procedures	None reported occurrences in 2018	Yes
Harrassment		Timely response to any complaints by management	None reported	Yes
ndividual Risk	Individual	TCM performs Individual Risk review	Monthly reviews completed by TCM staff	Yes

Risk	Target	Strategy to minimize risk	Outcome	Continue
Fraud/Theft Fraud/Theft	Individual	Relevant Policies and Procedures	No occurrences reported in 2018.	Yes
		Internal controls		Yes
		Outside audit of property and accounts (HRO)	Completed without concerns	Yes
		Gift policy		Yes
	Agency	Relevant Policies and Procedures	No theft reported in 2018	Yes
		Internal Controls	Continues	Yes
		Whistleblower protection	Continues	Yes
Misuse of	Agency	Relevant Policies and Procedures	No property misuse reported in 2018	Yes
Property		Internal Controls	Continues	Yes
		Whistleblower protection	Continues	Yes
Poor Financial	Agency	Relevant Policies and Procedures	2017 Audit Clean Findings/Financial Strength	Yes
Management		Annual review and maintenance of insurance coverage	2018 Audit In Process	Yes
		Internal Controls	No advers findings in previous audits	Yes
		Annual audit by outside firm	Completed and State Auditor visited in 2018	Yes
		Whistleblower protection		Yes
Contractual/	Agency	Monthly reviews of billing requirements	ISL staffing with 6/8 fully staffed 2/8 slightly under	Yes
Billing Liability		Management team review of record keeping	Case Record Reviews completed quarterly	Yes
		Frequent consultation with contracted providers	Conflict free TCM with monthly reviews and monitoring	Yes
		Annual background reviews of contractors and staff	Completed	Yes
		Frequent training on importance of record keeping	Trained annually	Yes

Risk	Target	Strategy to minimize risk	Outcome	Continue
Confidential	Agency	Thorough password protection	No reported or apparent data loss in 2018	Yes
Information		Signed agreements with staff and contracted staff	Maintained	Yes
and		Secure backup of data - web-based (cloud) security	Continues	Yes
Information		Training of secure practices	Identified IT staff person for this/ MOREnet	Yes
Security		Policies to discourage information taken out of facility	Continues	Yes
		Annual agreements signed regarding info. Sharing	Continues	Yes
Property Damage	Agency	Annual review and maintenance of Insurance Coverage	No claims for property damage in 2018(internal repairs)	Yes
Natural hazards		Security lighting and alarm systems	Maintained	Yes
and vandalism		Annual fire department inspections	Completed	Yes
		Routine maintenance of Emergency Supplies	All supplies replaced in 2018	Yes
		Emergency Plan and practiced drills	Completed, any deficiency addressed	Yes
		Insurance coverage on vehicles	Maintained	Yes
Property Liability	Agency	Annual review and maintenance of Insurance Coverage	Completed	Yes
Buildings		Timely monitoring of repairs and modifications needed	DTC asphalt repair, 3 HVAC units replaced at CTs	Yes
		Items identified for repair resolved immediately	Kitchen remodel at Hazel, Abat Apt & JR Bedrm added	Yes
		In-house maintenance staff and necessary equipment	Various painting and plumbing projects, Code entry	Yes
		Removal of snow and ice by in house maintenance	2 pallets of ice melt used in 2018/Plow maintenance	Yes
		Security lighting	added at Maintenance Building	Yes
		Annual fire department inspections	Completed	Yes
Vehicles		Annual review and maintenance of Insurance Coverage	2 Incidence of minor vehicle damage, non-moving	Yes
		Defensive Driving Training of Staff	Conducted on hire thu video training	Yes
		Preplan for replacement of vehicles (funds)	MoDOT grant application completed	Yes
		Proper licensing of drivers	Tracked - out of compliance staff do not drive	Yes
		Drivers appropriate to vehicle driven	Tracked - out of compliance staff do not drive	Yes
		Annual review of driving record	No trend or pattern noted	Yes
		Pre-trip and routine saftety inspections	Conducted every morning	Yes
		Appropriate safety measures-seatbelts and tiedowns	Continues	Yes
		Timely monitoring of repairs and modifications needed	Tracked and reported to MoDOT as well	Yes
		Items identified for repair resolved immediately	Maintained	Yes

Turnover-	Agency	Policy and Procedure - Documentation of receipt	Obtained on hire from all staff	Yes
Unemployment		Improving staff morale through Appreciation Activities	Held Summer Lunch events, ice cream truck, etc.	Yes
Costs		Substance abuse policy	Testing on hire	Yes
		Quality benefits(retirement, healthcare, leave)	Turnover basically unchanged but	Yes
		Pre-hire Reference checks	continues to be a cost.	Yes
		Advancement opportunities	Promoted 3 staff to management positions	Yes
Human Resource	Agency	Adequate Liability Insurance	Continues	Yes
Errors-Liability		HR Resources to keep Administrative Staff Educated	Insurance Carrier provides HR resources, consulted	Yes
		Be Aware of Potential Errors and Correct Procedures	Attend HR Conferences & Seminars, Consult Professional	Yes
		Encourage staff to keep an open mind and be respectful	Continues to be encouraged	Yes
Community	Agency	Programs at Civic Organizations - Educate	Presentations at Optimist and Chamber	Yes
Complaints		Tours of Agency - Educate	None conducted in 2018	Yes
		Listen to complaints and respond	Schedule County tour in 2019	Yes
		Be proactive - encourage staff to see public aspect of job	No community complaints reported.	Yes
State Funding	Agency	Beginning 2019 with one opening at Harvey House	Reduced revenue expected but no plan is to stay at 8	
		Get the message out and educate legislators	Legislative representatives contacted	Yes
		(Governor withholds have historically been problem)	Concern with adequacy of TCM match funding	
Federal Changes	Agency	HCBS Compliance	HCBS Compliance Plan completed and approved	
		Ensure community inclusion is occurring and efforts.	Reviews indicate compliance	Yes
		Complete DMH surveys as they are identified.		Yes
Managed Care	Agency	Prepare for potential changes in funding and service	HCBS Compliance Plan completed and approved	
		provision, ensure adequate operating reserve	Cotinues	Yes
		Managed care is described as being considered as an	Reviews indicate compliance	Yes
		option in the future for DD services in Missouri		Yes